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Data Hoarders: Association Edition

December 2022

Ground rules...

- This session is being recorded!
- No question is off limits! This is a safe space, but we understand if you wish to remain anonymous. (Use the Q&A Function)
- Ask them in chat and we will do our best to address them as we go.
- If the question is too specific to a particular situation, we may defer it but are happy to talk to you offline or after the event.
- Each session is worth 1 CAE credit – details to claim emailed tomorrow



Our Presenters



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Villy Savino currently serves as Vice President of Technology Transformation for CoreNet Global. She is a results-oriented leader with over 20 years experience in operational optimization with a focus on delivering process improvements.



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James C. Marquis is a seasoned senior executive with more than 30 years of experience working in technology with a wide variety of associations and nonprofits. James' work experience includes serving as CIO for a large medical association, CEO of a technology consulting organization and senior roles in product development and business consulting for for-profit and nonprofit clients. He also has designed and built multiple Internet-based business applications including Mojo Middleware™.

To set the stage...

A Veritas study showed over **62%** of office professionals admit to data hoarding – **90%** of these employees admit to having personal files in company storage!

More of a problem... **82%** of non-IT Executives do not see data hoarding as an issue.

SOURCE:

Veritas –

<https://www.northdoor.co.uk/app/uploads/2018/10/Veritas-Data-Hoarders-Report-US.pdf>

Some Ugly Examples...



And we're generating more data than ever!

Data is being generated at a staggering rate:

- **2.5 quintillion bytes** is how much data is created every day. If you never heard the word 'quintillion' before, you are not alone. (That is 1 with 18 0's!)
- An average person creates **1.7 MB** of data every second.

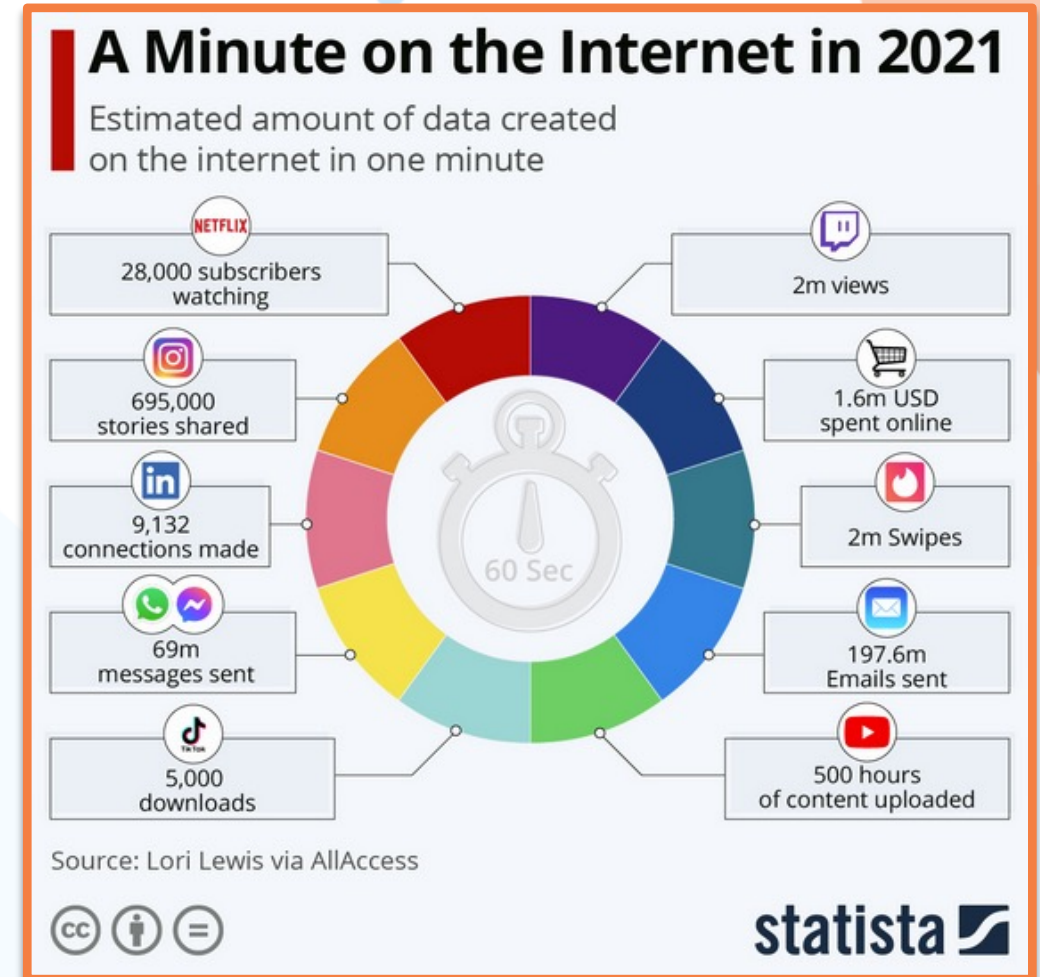
SOURCE:

Data generations stats: WP Dev Shed –

<https://wpdevshed.com/how-much-data-is-created-every-day/>

A Minute on the Internet in 2021: Statista –

<https://www.statista.com/chart/25443/estimated-amount-of-data-created-on-the-internet-in-one-minute/>



But data can also be a liability...

- What makes data a liability?
 - Privacy frameworks – GDPR, California, etc.
 - Legal – PII, HIPPA, etc.
 - Sharing with 3rd Parties
 - Employee personal data improperly stored.
- Work on determining the value to the organization – and...
- **Destroy the rest!**



Use Data Governance

- Enables your organization to be more strategic with your data assets.
- Clean data enables analytics.
- Know where your data resides.
- Get consistency in your data.
(Example: What is a “member?”)



What is data governance?

- The process of establishing rules and policies about the collection, use and retirement of data within the organization? (SOPs – Standard Operating Procedures)
- Auditing – Initial & On-going
- Maintaining consistency and value over time. (Data Dictionary)
- Reps from across the organization – not just “IT”



Why is it important?

- At a basic level it is hard to realize value from messy data assets.
- Privacy laws and regulations such as GDPR, California, Virginia, Massachusetts
- Legal implications – be transparent with what you collect and how you use.
- Know what your vendors are doing because you are liable for it.



Understanding the pieces and players...

- Your stakeholders need **representation** – Data Governance is a council, not an individual (like the CTO).
- Your data needs **stewards** – the association is THE owner, but the steward should have accountability. Avoid the “hot potato” method of ownership.
- You need a **data dictionary**. How to record an Organization name?, What is a member?, What key pieces of information should you collect?
- Your data needs a **play book** – the “rules” – How do you measure freshness? Which system is the master record? How do you use your data in various systems.



Where do you start?

Establish your “Data Dictionary” and “Data Governance Play Book” which are unique to your association.

- Don't be afraid to start small. Even defining and understanding the demographic fields you collect from members is a useful exercise.
- Build over time.
- Set aside time to meet consistently, small advancements will add up over time.
- Cadence – routine and consistency will make a big difference.



Where do you start?

Audit what you have.

- Look for data sources.
(Databases, systems, spreadsheets, post-it notes, etc.)
- Different types of data will have different needs.
For example, source code for a Website is different from the member list in your AMS.
- We are focusing on AMS database and related systems for this example.



How do we quality check our data?

- Setup validation views / reports for humans to review. Queries that look for specific conditions which violate the standards
- Part of your auditing process should be finding ways to introduce validation in real-time.
- Think beyond your core CRM. Most CRMs have a numeric unique identifier, but many systems outside (like community or LMS) might use email as a unique identifier.
- There are a growing number of AI tools which should be investigated to help locate and clean data.



This is a process – not a destination.

- Set your cadence for keeping things current.
- Train users on the rules. Foster staff wide responsibility for improvement.
- Audit what is happening.
- Ability to evaluate your process and build automation to constantly evaluate progress.
- Review rules annually to keep things up to date.



Think Strategically – Data Becomes an Asset

- Do you have the right data being collected?
 - If not, devise a plan to collect it.
 - Use natural touch-points with users to invite data sharing. (HINT: It's not during the create account process.)
- Determining the “value” of your data strategically. Purge data with no value.
- Communicating your strategy and intent – get departments on board.



Using your shiny new CLEAN data...

- Consistent data builds value
 - Know who your people are.
 - Keep duplicates to a minimum
 - Avoid data silos that give you blindspots.
 - Understand their engagement.
- Market to them based on their data.
- Use data to improve engagement.
- Use engagement to drive revenue.

Different Departments = Different Needs

- **Marketing** may think of data as emails and clicks.
- **PAC** thinks of data as contributors.
- **Advocacy** still values a member's location.
- **Education** thinks of data as learners taking classes or pursuing certifications.
- **Membership** wants joins, rejoins, market share.
- **Sales** wants potential sponsors.

Other Questions?



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We are here to help!
Call or email us for a **30 minute free** consulting session

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